

Appendix B – Draft Capital Programme Proposals

Corporate Policy Committee

1.1. Full list of capital proposals for this committee are noted in the table below.

MTFS Ref No	Detailed List of Proposed Capital Programme Additions	2025/26 £m*	2026/27 £m	2027/28 £m	2028/29 £m	Total £m	Grant	External contribution	Internal contribution	Borrowing
	Corporate Policy	+5.356	+3.505	+3.554	+0.200	+12.615				+12.615
TBC	<p>Accelerate Digital – (Digital efficiencies) Capital</p> <p>Acceleration of the Council's ongoing digital programme to maximise the use of digital options to provide end-to-end service improvement and efficiencies through the accelerated use of emerging technologies. Including the use of Artificial Intelligence and robotics capabilities to enhance on-line offering for customers, automated business processing, improved reporting and case management. Associated revenue savings will be allocated to individual service areas based on business cases agreed with each service manager.</p>	+1.532	+1.350	+1.377		+4.259				+4.259
TBC	<p>Digital Blueprint - Capital</p> <p>Development of a strategic fast track opportunities to deliver financial benefits across all directorates. The Digital Blueprint initiative will accelerate the Council's digital portfolio through fast-track validation and delivery of 30 plus targeted options. These options will provide financial and improvement opportunities across a diverse range of Cheshire East Business services.</p> <p>Associated revenue savings will be allocated to individual service areas based on business cases agreed with each service manager</p>	+3.490	+1.663	+1.377		+6.530				+6.530
TBC	<p>Core Business Systems</p> <p>Previously referred to as Core Financials, this relates to the Council's core business systems; mainly Unit4 ERP in respect of HR & payroll, purchasing and sales invoicing as well as accounting.</p> <p>The proposals here include improvements following the HR and payroll health check and anticipated migration to ERPx (the next significant upgrade of the system).</p>	+0.334	+0.492	+0.800	+0.200	+1.826				+1.826

Appendix B – Draft Capital Programme Proposals

Economy and Growth Committee

1.2. Full list of capital proposals for this committee are noted in the table below.

MTFS Ref No	Detailed List of Proposed Capital Programme Additions	2025/26 £m*	2026/27 £m	2027/28 £m	2028/29 £m	Total £m	Grant	External contribution	Internal contribution	Borrowing
	Economy and Growth	+1.758	+3.451	+3.916	+6.899	+16.024	+3.336			+12.688
TBC	<p>Green Structures investment (Public Rights of Way)</p> <p>Capital investment is required on a growing number of structures - currently 30 - which carry Green Infrastructure (Public Rights of Way and Countryside Ranger Service) assets over or adjacent to waterways, for example. Investment is required for replacement or maintenance to comply with statutory duties and for public safety.</p>		+0.300	+0.116	+0.250	+0.666				+0.666
TBC	<p>Disabled Facilities Grant</p> <p>Statutory Disabled Facilities Grants support people with disabilities to live independently in the home of their choice by making their home more suitable, preventing admission to hospital, residential and nursing care. Grants are means tested and provided to disabled people following an assessment of their physical and health needs.</p>	+0.936	+0.800	+0.800	+3.600	+6.136	+3.336			+2.800
TBC	<p>Septic Tanks</p> <p>Initial capital funding identified to mitigate identified statutory compliance issues with several domestic sewage treatment and septic tanks located around the borough, where the Council has retained management and maintenance responsibilities, post the disposal of former Council housing estates.</p>				+0.049	+0.049				+0.049
TBC	<p>Premises Capital</p> <p>Essential funding to ensure the Council's estate is kept in a safe and compliant condition and ensure that premises can remain operational.</p>	+0.822	+2.351	+3.000	+3.000	+9.173				+9.173

Appendix B – Draft Capital Programme Proposals

Environment and Communities Committee

1.3. Full list of capital proposals for this committee are noted in the table below.

MTFS Ref No	Detailed List of Proposed Capital Programme Additions	2025/26 £m*	2026/27 £m	2027/28 £m	2028/29 £m	Total £m	Grants	External Contribution/capital receipt	Internal Contribution	Borrowing
	Environment and Communities	+7.402	+0.250	+0.250		+7.902		+1.042	+6.110	+0.750
TBC	Weekly Food Waste Collections - Additional Capital Requirement New Statutory obligation on the Council announced under original Simpler Recycling legislation to introduce weekly food waste collections to all properties by April 2026. The funding is required to secure infrastructure investment, fleet and waste bins in order to implement this mandatory service. The costs of borrowing are included within the business plan and hence MTFS growth line item for Environmental Services.	+5.510				+5.510			+5.510	
TBC	Macclesfield Cemetery Second Chapel Investment into creation of a second chapel at Macclesfield Cemetery in order to create additional capacity for bereavement services offered to residents as a known demand, hence securing additional income for the organisation. The revenue costs of borrowing will be covered by increased income generation created as a result of enabling this additional capacity.	+0.600				+0.600			+0.600	
TBC	Parks Various infrastructure investment works at park and green space sites across the borough, fully funded from s106 contributions	+1.042				+1.042		+1.042		
TBC	Strategic Transport Model This project will provide the evidence base for Council's new Local Plan (Spatial Strategy) and Infrastructure Delivery Plan responding to governments new planning regulations. The approach will ensure that robust	+0.250	+0.250	+0.025		+0.750				+0.750

Appendix B – Draft Capital Programme Proposals

MTFS Ref No	Detailed List of Proposed Capital Programme Additions	2025/26 £m*	2026/27 £m	2027/28 £m	2028/29 £m	Total £m	Grants	External Contribution/capital receipt	Internal Contribution	Borrowing
	decisions on site selections, environmental impacts and infrastructure requirements can be made.									

Appendix B – Draft Capital Programme Proposals

Highways and Transport Committee

1.4. Full list of capital proposals for this committee are noted in the table below.

MTFS Ref No	Detailed List of Proposed Capital Programme Additions	2025/26 £m*	2026/27 £m	2027/28 £m	2028/29 £m	Total £m	Grant	External contribution/capital receipt	Internal Contribution	Borrowing
	Highways and Transport	+8.130	+12.422	+12.883	+11.501	+44.936	+7.982	+0.060		+36.894
TBC	Highways Maintenance Capital This provides investment in highway infrastructure that will arrest the deterioration of the asset. This will reduce costs of reactive maintenance, improve safety and reduce risks of significant incidents. It will also control revenue budget pressures and work towards addressing customer dissatisfaction.	+7.340	+11.501	+11.501	+11.501	+41.843	+7.982			+33.861
TBC	Booth's Bridge Plumley Replaces the bridge that has been demolished for safety reasons.	+0.790				+0.790				+0.790
TBC	Highways: Depots The highways depots need investment to reduce the risk that facilities could be unusable for reactive and winter maintenance. Investment will enable some operational efficiencies, provides winter service resilience and a reduction in highways depots from 3 to 2, delivering a capital receipt.		+0.921	+1.382		+2.303		+0.060		+2.243